

**3rd RELPA Technical Steering and Coordination Group Meeting Minutes
Monday, March 3, 2008
USAID/Ethiopia**

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Welcoming/Introductory Remarks and Review of Last Meeting's Notes

- Within this discussion, Walter recapitulated where RELPA stands:
 - OFDA grants started September 2006
 - CPM started February 2007
 - PACAPS was signed May 18, started August 1, 2007
 - ELMT launched their program on August 30, 2007
- There have been a few challenges, including drought emergencies in Somalia and Ethiopia.
- General comments on minutes: J Graham requested that the minutes be concise, and recommended we put the action items at the end.

Minute 3/1: REPORTS ON RELPA COMPONENTS

3/1/1: COMESA-CAADP -Dr. Angel Daka reporting

- Individual work plans have been drafted by staff under the RELPA project, but livestock and commodity trade values need to be finalized. Exports of livestock and their products to the Gulf region will be treated as international trade whereas cross-border trade within the COMESA region will be treated as domestic trade.¹
- In January 2008, COMESA conducted a CAADP Retreat to evaluate progress made so far. It was noted that development partners and farmer organizations in the COMESA had recognized CAADP as a best vehicle for accelerating agriculture development in Africa as it engages stakeholders in the planning and implementation process. The Retreat observed some challenges that needed redressing in order to speed up the CAADP implementation process. Some notable challenges included provision of financial support to national focal point persons and elevating the loci of the National Focal Point Person.

¹ Action Item #1: please reference last page for details

- COMESA has completed the launch of consultants to design the Alliance of Commodity Trade in Eastern and Southern Africa (ACTESA). The consultants are expected to start working by mid-March 2008. Livestock and fisheries issues will be taken into account in the design exercise. On the other hand a contract award has been given to an institution to begin the design of a CAADP Regional Compact.
- COMESA was one of the organizations that attended the regional workshops which reviewed the continental CAADP Pillar Frameworks on Infrastructure and Market Access, Food Security and Nutrition, and Research and Technology Adoption. The Review noted that issues of livestock were generally omitted in all the pillars. The meeting felt that Livestock and Fisheries production issues should cut across all the pillars because of its importance in the livelihoods of the majority of small-scale farmers as well as it being the major source of food for the majority of the world's population. AU-IBAR was tasked to come up with an issue paper on livestock. A few comments from this info:
 - Accurate livestock information is hindered by the large informal trade in livestock. The IFPRI predictive investment models at national level require reliable data and so in the case of livestock, its likely that investment potential will be under-rated in the models.
 - Dr. Abebe of PACAPS is preparing information on the commodity-based approach to livestock trade for the Seychelles meeting²
- Challenges: (1) The delay in deploying staff posed challenges of coordination; (2) Due to the above, there have been delays in merging individual work plans and to harmonize them with those of PACAPS.
 - Opportunities: The RELPA team is multi-disciplinary and thus stands to produce the necessary impact as intended in the strategic objectives.

3/1/2: PACAPS-Francis Chabari reporting

- There are 4 key personnel linked to ELMT TWGs. See Annex 1 for details
- The PACAPS Senior Pastoralism & Policy Specialist in the COMESA Secretariat in Lusaka has been:
 - Assessing training needs of staff w/ respect to policy and pastoralism concepts
 - Nominated by COMESA to the task force of the AU-DREA Africa Pastoralism Policy Framework initiative
 - Organizing the regional forum meeting in Lusaka
- Highlights to linking with regional initiatives:
 - FAO Regional Emergencies Team: shared coordinating experiences. They coordinate ECHO-DRRI (Disaster Risk-Reduction Initiatives) and expect to gain momentum once regional coordinator (Lammert Zwaagstra) relocates to Nairobi.
 - FAO-IGAD Pro-Poor Livestock Initiative – PACAPS has contributed to an IGAD Animal Health Policy Framework.
 - ReSAKSS: Shared experience and sampling needs for their new vulnerability survey in the GHA
 - WFP-Protracted Relief and Recovery Operation: focusing more on the lowest wealth level where RELPA is not (for both pastoralists, agro-pastoralists and drop-outs)
 - CAADP Process (in Kenya) to ensure pastoralism issues are captured in the country compacts. Waiting for Pastoralism input and will be ready for analysis to be undertaken by International Food Policy Research Institute (IFPRI)

² Action Item #2

- MSI/PACT: discussed conflict prevention & mitigation re: Pastoralism issues
- Represented COMESA at the African Union Conference for Africa Ministers of Agriculture Experts Meeting, where livestock issues focused on commodity-based trade and the need to raise awareness of this approach. Also, Yacob Aklilu and Francis Chabari of PACAPS visited ministries in Nairobi to review livestock policies
- Cross-border livestock health: Circulated questionnaire re: RVF mgmt to partners in the region
- STTA will be used for capacity building in COMESA on pastoralism and food security: ToR and contracts ready for most, and STTA will be mobilized on demand in the upcoming quarter. It is possible this will require budget modifications
- Challenges: (1) RELPA components at varying stages in the project cycle, thus implementation synchrony not yet achieved; (2) some measure of bureaucracy in partner institutions; (3) national governments' interests vs regional good
- Opportunities: potential use of cross-border information

3/1/3: ELMT-Cary Farley reporting See Annex 2 for details

- Established the Regional Coordination Unit and ELMT partners' project offices
- Signed sub-grant agreements between CARE Somalia/South Sudan and the 6 ELMT consortium members; in total ID'd 20 sub-subgrantees and expect approvals during March
- Planned and implemented ELMT regional planning and launch workshop
- Established relationships between ELMT RCU, USAID, PACAPS, FEG and PACT
- Developed ELMT coordination structures, including the six technical working groups (TWGs).
 - TWGs are to create a cross border/cross boundary of technical information, facilitate learning and disseminate best practices. Many TWG members are in multiple TWGs to promote cross-fertilization of info.
 - Most TWGs were meeting in Addis during this week (March 3-7)
 - Q: Are the TWGs' cross-border material hardware or software?
A: Social and Gender TWG and conflict sensitivity TWG are more cross-cutting, and their scope affects the other TWGs with their SOWs
- Developed activity plans
- ECHO proposal: CARE-UK and ELMT/RCU is developing a 'regional' ECHO/DP-II proposal
- Cary meets with Francis (PACAPS) and Walter (CTO) separately every 2 weeks
- Challenges: (1) CARE Ethiopia and SAVE US are using PLI and FAO funds to respond to emergency. Not yet used "crisis modifier" monies that are in the CARE budget. Reality is this may not be possible, and other avenues shall be ventured; (2) Staffing DCOP is not complete; (3) Sub-grant agreement approvals and country-and regional-level program approvals
- Opportunities: (1) Communications; (2) RELPA Coordination

3/1/3: USAID/Ethiopia: John Graham reporting

- 3 main points USAID/Ethiopia has learned in working with the government
 - Cross-border value is high in relation to RELPA, but must be sensitive with the government. Walter noted that he's discussed w/ COMESA how to work with government entities³

³ Action Item #3

- Talk of “conflict resolution” makes Min of Ag nervous. “Do No Harm” concept has been recognized and agreed to by the ministries
- Policy needs to be collaborative-Min of Ag already sensitive, so USAID’s approach is to support and advise. Will not do action items
- Experience that might be helpful for PACAPS-COMESA/CAADP
 - Ethiopian government has constraints in working with COMESA
 - Agriculture and food security: USAID continues to try and push forward
 - Regional livestock: Djibouti facility built by USAID-Ethiopian gov’t not fond of it
 - USAID worked on a flow chart of the Ministry.⁴
- Moving forward
 - To support creating a livelihoods framework analysis (Ogadan)
 - To assist and design mechanism to help review relevant data associated with Pastoralist “dropout” (part of Somalia)
 - To draft PLI evaluation

3/1/3: USAID/Kenya: Dr. Walter Knausenberger reporting

- Djibouti livestock facility: Gilles has been working on this with IBAR
- Walter sees his role as “matchmaker” with opportunities and linkages (ex ReSAKSS)
- PEACE 2 Activity: wants to overlap and complement and to see where we have opportunity and ways to leverage
- EAC’s meeting w/ Yacob and Gilles: created good cohesion. Not directly RELPA, but will assist to help influence later RELPA work

3/1/3: USAID/Somalia: Ismail Shaiye reporting

- No activities are on the ground yet. UNDP working on strengthening the constitution
- Recent uprising has caused insecurity, and there was a recent outbreak of cholera in Somalia (and Mandera). A subgrant facility will assist with these once they receive word on it
- An environmental awareness session was conducted for partners and requested an environmental management plan from everyone
- There was a meeting with Georgiana (OFDA?) to reroute funds from Somalia to Kenya⁵
- UNICEF is working on a water sanitation project
- Q: on whether USAID/EA was tracking livelihood emergencies⁶

Minute 3/2: ReSAKSS Presentation: Dr. Andrew Mude reporting

- Presentation gave an overview of the technical assistance ReSAKSS is providing to COMESA on several pillars
- Phase 1 of the work: mapping hot spots of risk and vulnerability of COMESA Region
- Phase 2: causes and consequences of vulnerability for improved targeting and design of interventions
 - Focusing on pastoral communities where food security concerns are the greatest in Tanzania and Ethiopia. Creating risk profiles at the household level
- Suggestion for ReSAKSS:
 - Work with key players who have been designated as experts or key policy players. From there, ReSAKSS will have pertinent technical questions relevant by-country

⁴ Action Item #4

⁵ Action Item #5

⁶ Action Item #6

- Link into livestock policy forum in Ethiopia
 - Create questionnaires that are country-specific
 - Try to inform national policy-then move up to cross-border
- Comments were made that some of the work was reinventing the wheel, and that risk insurance is not the way to move forward.

Minute 3/3: RELPA Coordination Matrix See Annex 3 and 4 for details

- The purpose of the matrix was to clarify everyone’s roles. Some ideas were to flag “results and functions” of partners and fill in the effects of the work, including cross-border⁷
- The matrix includes the 10 indicators between ELMT, CAADP and PACAPS, and the 2 final indicators (custom-made) will have to be included
- Clarification points that might also be worth mentioning to other partners are found in the RFA. Three main goals of the RFA were:
- Create cross-border livelihoods-based interventions
 - Draw up regional policies (via COMESA)
 - Work with NGOs and their constraints on EW/ER

*Then take these from field level and create regional level policies and cross-borders

- Suggestions
- Create a joint-deliverables matrix since that will effectively clarify the ultimate goals and what’s trying to be accomplished.
 - Matrix is not #1 priority right now; there are many logistical and administrative constraints holding up ground work that need to be ironed out first.
 - Cater matrix to show how “short term” money becomes a “long term” vision

Minute 3/4: RELPA Details

3/4/1: Contingency Planning-discussed under ELMT

3/4/2: RELPA communications and info dissemination

- Web hosting
- PACAPS researched web hosting under DEPHA, IUCN and Eldis. See Annex 5 for details. But the information presented required clarification from the TCSG on what our objectives are from our work and the host.
 - Andy explained that Eldis assess the information given to it, so they supervise the info, and do it for nothing. Also, this would be sustainable as all projects are contractual.
 - Majority agreed that Eldis and/or WISP would be a great conduit, provided we clarify what it is we want to include (not just any reports). No final decision reached.
- E-work space
- Clarification was requested for what an E-work space would bring up
 - Majority did not want to create another space to disseminate ideas. Have already come up with email distribution lists and are disseminating reports/ideas through email. What else might we need?
 - Question on who would be responsible for the upkeep. Nothing decided yet.
- Newsletters and technical bulletins

⁷ Action Item #7

- Cary requested feedback from everyone re: technical bulletins and a biannual newsletter (either at the RELPA or ELMT level). No final decision reached.

3/4/3: RELPA's regional value-no detailed discussion provided in the notes

3/4/4: PMP Indicators update from USAID

- There have been recently added/deleted indicators to review. See Annex 6 for details
- Since some that were originally in contracts/grants have been deleted, revised plans must be submitted in April⁸

3/4/5: ELMT DIP Harmonization with other partners-not sufficient time to discuss in detail.

Minute 3/5: Beyond RELPA

- EA Regional Mission is designing a new trade mission. Perhaps we could suggest livestock so that the mission could engage us
- Ethiopia is creating a more concrete livelihoods RFA/RFP at this time
- Crop Crisis Control Project was funded a year before RELPA and just received \$1 million from the Gates Foundation
- Agra could also be another conduit that will spin-of work we provide
- WB came to USAID to “synergize” projects

Next meeting: June 3rd (Tuesday) in Nairobi. See Annex 7 for Attendees List.

Minute 3/6: ACTION ITEMS

1. Abdiweli will be responsible for delivering and monitoring the livestock marketing and trade indicators with support of PACAPS, and should therefore propose the target values.
2. This was discussed in Lusaka, and it is difficult to bring in livestock as a “staple”, but it is a key commodity. Recommendation to include livestock in parallel terms w/ key commodities during the Seychelles meeting.
3. Walter suggested the Secretary General of COMESA speak with the Prime Minister's office in Ethiopia. In addition, he suggested there should be some sort of pre-meeting to discuss possible sensitivities that might come out of the Seychelles meeting. A working group should then try and meet to debrief.
4. Request that USAID/Ethiopia distribute the flow chart
5. Walter to follow-up with Georgiana regarding potential funds from Somalia
6. Andy requested that it might be useful to track and create link in livelihood emergencies because of cross-border analysis. Would at least like to know what's been discussed.
7. It was agreed the first step to completing the matrix was to have it reviewed by partners as a working document.
8. Walter is to analyze who will need to revise their plans and submit in April. Also wants us to think about custom indicators (PACAPS has proposed, COMESA will assist). Since Abdiweli is going to research international trade, perhaps this is one of the custom indicators.

⁸ Action Item #8

Annex 1

3rd RELPA TSCG Meeting Attendees
Hosted by USAID/Ethiopia, Addis
3 March 2008

1. Walter Knausenberger	USAID/East Africa	waknausenberger@usaid.gov
2. Ismail Shaiye	USAID/EA	ishaiye@usaid.gov
3. Josphat Wachira	USAID/EA	jwachira@usaid.gov
4. Andrew Mude	ILRI	a.mude@cgiar.org
5. Cary Farley	ELMT/RCU-CARE	cfarley@ci.or.ke
6. Francis Chabari	PACAPS	fchabari@pacaps.org
7. Kathy Wachala	PACAPS	kwachala@pacaps.org
8. Andy Catley	Tufts University/PACAPS	Andrew.catley@tufts.edu
9. Leulseged Belay	USAID/Ethiopia BEAT	lbelay@usaid.gov
10. Cassandra Chapmen	PACT Ethiopia	cassandra@pactet.org
11. Mark Lawrence	FEG/PACAPS	ML657@tiscali.co.uk
12. Angel Elias Daka	COMESA	adaka@comesa.int
13. David L. Sexton	USAID/Ethiopia	dsexton@usaid.gov
14. Lynn Stroth	USAID Liaison Off.	Stroth11@myway.com
15. John Graham	USAID/Ethiopia	johngraham@usaid.gov

Annex 2

COMESA REPORT TO THE 3RD RELPA STEERING AND TECHNICAL COORDINATION GROUP MEETING: USAID ETHIOPIA (3RD MARCH 2008 ADDISABABA :)

This brief report covers activities undertaken during the Reporting period of December 2007 to February 2008. Apart from carrying out some technical activities during the reporting period, coordination activities of management nature took place and are herein reported.

Hire of Support Staff:

Two support staff- Catherine Mushauko and Goodson Kalima have been hired under the CAADP programme. This has brought great improvements to the operations of the programme with the former undertaking administrative activities such as processing staff payments, organizing meetings, staff travel arrangements and the latter is primarily in-charge of organizing contracts for consultants for the programme. Contracts now take a much shorter time to be signed.

Follow-up on the Gulf Mission:

During December 2007, discussions were held with the Secretary General of CPMESA regarding follow-up meetings to the Gulf in order to solicit for funding for the COMESA Carbon Fund and to assess potential markets for livestock.

Drafting of Annual Workplans:

Individual work plans have been drafted by staff under the RELPA project. However they need to be adapted to the ARUSHA format with indicator values attached to them. Particularly livestock and commodity trade values need to be finalized. Exports of livestock and their products to the Gulf region will be treated as international trade whereas cross-border trade within the COMESA region, will be treated as domestic trade. Abdiweli will be responsible for delivering and monitoring these indicators with support of PACAPS, and should therefore propose the target values.

Livestock and Fisheries Integration In CAADP Stock-taking:

COMESA-CAADP held a meeting with the Zambia-CAADP steering committee to consider major omissions or misleading statements in the IFPRI Zambia investment report. The committee agreed and observed that livestock and fisheries were major agriculture component for Zambia and would greatly contribute to the overall economic growth but the model concluded to the centrally owing to the poor data collection at stock-taking. Consultants submitted that data collection for livestock in most countries and particularly from pastoralists were very challenging for various reasons that hinge on perception by livestock owners who conceal information. It was noted that for the remaining countries undergoing a stock-taking exercise, there is need to change the approach or the modeling by IFPRI should do a what if analysis (sensitivity analysis)

CAADP Retreat:

In January 2008, COMESA conducted a CAADP Retreat to evaluate progress made so far. It was noted that Development partners and farmer organizations in the COMESA had recognized CAADP as a best vehicle for accelerating Agriculture development in Africa as it engages stakeholders in the planning and implementation process. The Retreat observed some challenges that needed redressing in order to speed up the CAADP implementation process. Some notable challenges included provision of financial support to national focal point persons and elevating the loci of the National Focal Point Person.

Launch of Regional Compact and ACTESA Design:

COMESA has completed the launch of consultants to design the Alliance of Commodity Trade in Eastern and Southern Africa (ACTESA). The consultants are expected to start working by mid-March 2008. Livestock and fisheries issues will be taken into account in the design exercise. On the other hand a contract award has been given to an institution to begin the design of a CAADP Regional Compact.

AU-NEPAD CAADP Interaction WORKSHOP:

COMESA was one of the organizations that attended the Regional workshops which reviewed the Continental CAADP Pillar Frameworks on Infrastructure and Market Access, Food Security and Nutrition and Research and Technology Adoption. The Review noted that issues of livestock were generally omitted in all the pillars. The meeting felt that Livestock and Fisheries production issues should cut-across all the pillars because of its importance in the livelihoods of the majority of small-scale farmers as well as it being the major source of food for the majority of the world's population. AU-IBAR was tasked to come up with an issue paper on livestock.

Challenges:

1. The delay in deploying staff posed challenges of coordination as it was difficult to be together and plan together.
2. Due to the above, there have been delays in merging individual work plans and to harmonize them with those of PACAPS.

Opportunities:

1. The RELPA team is multi-disciplinary and thus stands to produce the necessary impact as intended in the strategic objectives.

Annex 3

PACAPS PROGRESS REPORT AT THE 3RD RELPA TECHNICAL STEERING AND COORDINATION GROUP MEETING

Addis Ababa, March 03 2008

Implementers: FIC/Tufts University as lead team
Food Economy Group – Early Warning /Early Response
Chemonics International Inc. – Logistics and administration

Progress Overview

- PACAPS activity is now in the 8th month of implementation
- Planning Documents
 - ❖ 2008 Annual Work Plan
 - ❖ Program Monitoring Plan
 - ❖ Branding Strategy and Marking Plan
- 4 key personnel linked to ELMT TWG [F Chabari – NRM; A Catley – Livestock Services; A Crosskey – Livelihoods Protection; Y Aklilu – Livelihoods Diversification & Marketing]
- Senior Pastoralism & Policy Specialist attached to COMESA secretariat in Lusaka:
 - ❖ Assessing training needs of secretariat staff with respect to policy and Pastoralism concepts.
 - ❖ PACAPS Pastoralism expert now COMESA nominee to the Task Force of AU-DREA Pastoralism Policy Framework initiative
 - ❖ Organizing the Regional forum meeting (now postponed till after the Seychelles Ministerial conference)
- Capacity building through use of Short term experts: ToR and contracts ready for most of the STTAs foreseen. Tufts University is bulk-processing these and mobilization of STTA will be on demand.
- Linking with regional initiatives :
 - ❖ Sharing coordinating experiences with FAO team contracted to coordinate ECHO DP II (now renamed ECHO-Disaster Reduction Initiatives). Expecting DRI to gain momentum as Regional Coordinator (Lammert Zwaagstra) was expected to relocate to Nairobi last week.
 - ❖ Sharing experience and sampling needs for new ReSAKSS Vulnerability survey in the GHA
 - ❖ WFP- Protracted Relief & Recovery Operation: Focusing more on the lowest wealth level where RELPA is not (for both pastoralists, agro-pastoralists and drop outs)
 - ❖ CAADP Process (in Kenya) basically to ensure pastoralism issues are captured in the country compacts. Stock taking in Kenya is at advanced stage, only waiting for Pastoralism input and will be ready for analysis to be undertaken by International Food Policy Research Institute (IFPRI). (ToR for pastoralism expert in Ethiopia and Djibouti in circulation).

- Conflict Prevention and Mitigation: Discussions with MSI/Pact- S Richards and Abdirashid Hussein to bring Pastoral conflict issues to attention of COMESA through an awareness training of secretariat staff.
- Livestock /Commodity trade:
 - ❖ PACAPS represented COMESA at the African Union 4th Conference for African Ministers of Agriculture Experts Meetings, in preparation from the Minister's meeting in April 2008. Livestock issues focused on commodity-based trade and the need to raise awareness of this approach.
 - ❖ Regional Livestock and Pastoralism Forum meeting that was postponed was planned to focus on Commodity-based trade as the easier option compared to live-animal trade. Recent visits to Department of Veterinary Services in Kenya support the concept: Kenya has been working on Disease free zoning for livestock trade but is also now focusing on Commodity trade.
 - ❖ PACAPS Senior Livelihoods and Trade Specialist has started inventory of Livestock policies in the region, especially as they impede or support livestock/commodity trade. Survey in Kenya was quite productive with visits to Arid Land Resources Management Project (WB –Office of President), Ministry of Livestock Development (both Veterinary and Production Depts), Kenya Meat commission, Livestock marketing Council, AU-IBAR North Eastern Pastoral Development Program, Equity Bank, Member of Parliament from the Pastoral Region and LD&M TWG Coordinator in ELMT.
 - ❖ PACAPS is preparing presentations for the COMESA Agriculture and CAADP Partners Meeting, from 12th March; again, presentations will focus on commodity-based trade issues.
- Cross border Livestock Health (RVF):

PACAPS has circulated request for updates regarding RVF management by partners in the region. Responses have been received from:

 - ILRI: A rapid appraisal on response capacities of both livestock and human health sectors – emphasis on contingency Planning.
 - FAO (Unit at IBAR): using a GIS EW system for RVF based in monitoring of sentinel herds, using this info to develop a National RVF control strategy in collaboration with Vet Dept, Kabete;
 - FAO Regional office in Addis- response project in South Omo after outbreak in Kenya; still implementing Ethiopian component of Regional program. Ethiopia has established a National Zoonotic Disease Control Task Force and a first draft of a RVF Emergency Preparedness Plan has been prepared (a long way from being ready for use).
- Early Warning/Early Response: see separate FEG report
 - ❖ EW workshop Regional Report Distributed
 - ❖ ER reports for Ethiopia, Kenya/Somalia being edited
 - ❖ CP guide in process

Action Points from 2nd RELPA TS&CG meeting

Survey of Websites to host RELPA Info: see separate report

Challenges:

- RELPA components at varying stages in the project cycle, implementation synchrony not yet achieved.
- Some measure of bureaucracy in some partner institutions
- National governments' interests vs regional good

Opportunities:

- Potential use of cross border information.



USAID
FROM THE AMERICAN PEOPLE

RELPA
REGIONAL ENHANCED LIVELIHOODS
IN PASTORAL AREAS

ELMT
ENHANCED LIVELIHOODS IN
THE MANDERA TRIANGLE

Annex 4

RELPA/ELMT Progress Report

TCSG Meeting, Addis Ababa, 3rd March 2008

ELMT Quarterly Report (31 August – 30 November, 2007) – Executive Summary:

Livelihoods in the Mander Triangle, identified as the cross-border region of Ethiopia, Kenya and Somalia, are under threat from repeated cycles of drought, as well as other drivers of change, including increased population pressure, marginalization from political and economic processes, and globalization.

Funded for two years, the Enhanced Livelihoods in the Mander Triangle (ELMT) Program seeks to increase the self-reliance and resiliency of the targeted population through improving livelihoods in the drought prone pastoral areas of the region.

The ELMT Program is implemented by a Consortium of experienced actors in the region, led by CARE Somalia and including CARE Kenya, CARE Ethiopia, Save the Children/US (SC/US), Save the Children/UK (SC/UK) and Vétérinaires Sans Frontières – Suisse (VSF-S), together with some 40 International resource agencies and local organizations.

This 1st Quarter saw the initiation of the ELMT program. The co-operative agreement was signed on 31st August 2007 and it became effective the same day. The Regional Co-ordination Unit (RCU) became functional at the end of September following the recruitment of two key personnel. During this period the Consortium members signed their sub-grant agreements, began recruiting their staff and initiated the establishment of field operations.

The main achievements in the period were:

- Establishing the Regional Coordination Unit and ELMT embers' project offices;
- Signing of sub-grant agreements between CARE Somalia/South Sudan and the 6 consortium members.
- Planning and implementation of the ELMT regional planning and launch workshop;
- Planning and implementation of the Kenya and Somalia country launches;
- Establishment of relationships between the ELMT RCU, USAID, PACAPS, FEG and PACT.
- Development of ELMT coordination structures, including six technical working groups;
- Development of reporting and monitoring frameworks for ELMT;
- Development of activity plans;
- Identification of sub/sub-grantees.



ELMT/RCU, Kindaruma Lane, (Off Ngong Road), P. O. Box 2039 – 00202 KNH Post Office,
Nairobi, Kenya ---- Tel: 254-020-2807000/ 2718681/2718405/50/2726255

RELPA/ELMT Update

Recent Activities (December 2007 – February 2008)

- ELMT-Ethiopia Planning Workshop: 4th December
- NRM TWG meetings: Nairobi/Addis Ababa, 14th December;
- Livelihood diversification TWG meeting: Nairobi, 18th December
- Livestock services TWG meeting: Nairobi, 23rd January
- Livelihood protection TWG meeting: Nairobi & Addis Ababa– 18th January & 1st February
- FEG/SCUK Contingency Planning Workshop: Addis Ababa: 16th – 18th January 2008
- FEG/SCUK Contingency Planning Workshop: Nairobi: 30th January – 1st February 2008
- Livelihood protection TWG meeting: 1st February
- Conflict Sensitivity TWG meeting: Addis Ababa, 19th February
- PACT Conflict Sensitivity Training: Moyale – 5th – 7th February 2008
- PACT Conflict Sensitivity Training: Nairobi – 12th – 14th February 2008
- PACT Conflict Sensitivity Training: Mandera – 26th – 28th February 2008
- RCU-submission of first revised sub-grant template/procedures to USAID/EA's AO
- RCU-finalization of DIPs and Log frame (ongoing)
- CARE Kenya: conducting study on livestock product processing and IGAs, and opportunities for livelihood diversification
- SCUK: conducting study on traditional early warning and coping mechanisms in Somali region
- CARE Ethiopia and SC/US (and local partners): implementing drought response (using complementary funds) in Borana Zone, Ethiopia
- CARE Ethiopia and SC/US: finalizing regional (GoE) agreements
- CARE S and VSF-Suisse/Somalia: distributed an RFA, undertaken initial selection of sub-grantees and started discussions to initiate collaboration between clan-based NGOs working, including identification of common issues such as launching a pilot peace-building mechanism
- VSF-Suisse/Kenya has started an HEA study and has discussed initial selection of their areas of operation.
- VSF-Suisse/Kenya: initiated community mobilization activities
- CARE-UK and ELMT/RCU: developing a 'regional' ECHO/DP-II proposal

Upcoming Activities

- TWG meetings – Addis Ababa
- ELMT S.A Consortium meeting – Addis Ababa
- Approval of sub-grants by USAID/EA
- Finalization of DIPs and log frame
- Submission of ELMT annual activity plan

Challenges and Opportunities

- Country- and regional-level program approvals
- Sub-grant agreement approvals
- Staffing (DCOP)
- 'Crisis modifier'
- Communications
- RELPA Coordination

Uncovering the causes and consequences of Vulnerability for Improved Intervention Design, Targeting and Implementation

ReSAKSS Consultation Workshop – Addis Jan 21-22



What Phase II is about

- **Objective**
 - Identify and design targeted, context-specific risk management interventions that cater to various types and degrees of risks that communities face
- **Outcome**
 - Reduction of the impacts of shocks – increased access to risk dampening, risk reducing and risk transferring mechanisms that enable improved decision-making in the face of shocks and reduce vulnerability

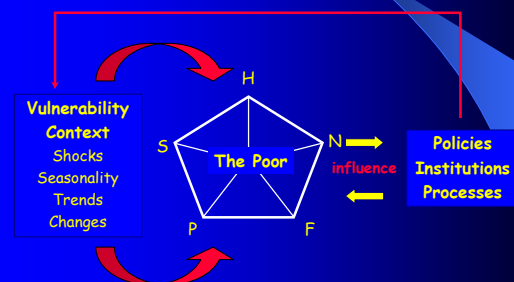
● Our Task

- To provide technical inputs and policy and programmatic recommendations to support COMESA's implementation of activities targeting at meeting the objectives of CAADP's

● CAADP Pillars

- 1) Extend area under sustainable land management and improve water control
- 2) Improve rural infrastructure and trade-related capacities
- 3) **Increase food supply, reduce hunger and improve food crisis response**
- 4) Improve agricultural research, technology dissemination and adoption

Research Approach: The Sustainable Livelihoods Framework



Possible Research Questions

- How do risk profiles, perceptions and appetites vary across households, communities and nations and how have they evolved over time?
- What are the key drivers/determinants of vulnerability?
- What are the main obstacles (and opportunities) to reducing risk or improving capacity?
- What are the key determinants of access and implementation of risk management strategies?
- How well do households understand the long term value of child nutrition as well as the short term value of labor productivity?
- How are a suite of development and risk-management interventions ranked?

Possible Hypotheses

- Household food security is more strongly related to household earnings than food production.
- Market information serves to reduce prices for consumer and increase those for suppliers.
- Diversification of income is less important for risk management as financial services become more available.
- Mitigation strategies trump coping strategies as traditional social support systems erode.
- Formal/informal groups become increasingly important as a risk management strategy.

Some Possible Interventions

- Food and Water Security: Grain storage, water management, food fortification, school feeding etc.
- General risk: savings and credit, insurance, diversification of income source portfolio, extension services, supporting group formation
- Livestock: Feed fortification, improved marketing and regulation in input and output markets, disease control, emergency transport, special feed lots

Way Forward?

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The Asset Mix

- Different households with different access to livelihood "assets"
- Livelihoods affected by:
 - o diversity of assets
 - o amount of assets
 - o balance between assets

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So.....

Landless female agricultural labourer

- Human capital**
 - labour capacity
 - no education
 - limited skills
- Natural capital**
 - landless
 - access to common property resources
- Financial capital**
 - low wages
 - no access to credit
- Physical capital**
 - poor water supply
 - poor housing
 - poor communications
- Social capital**
 - low social status
 - discrimination against women
 - strong links with family & friends
 - traditions of reciprocal exchange

= an extremely reduced "livelihood pentagon"

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"Vulnerability" Context

- **Shocks**
 - Floods, droughts, cyclones
 - Deaths in the family
 - Violence or civil unrest
- **Seasonality**
- **Trends and changes**
 - Population
 - Environmental change
 - Technology
 - Markets and trade
 - Globalisation

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"Vulnerability" Context

Slide 11 Sustainable Livelihoods Framework

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Policies, Institutions & Processes

- **Policies**
 - of government
 - of different LEVELS of government
 - of NGOs
 - of interational bodies
- **Institutions**
 - political, legislative & representative bodies
 - executive agencies
 - judicial bodies
 - civil society & membership organisations
 - NGOs
 - law, money
 - political parties
 - commercial enterprises & corporations
- **Processes**
 - the "rules of the game"
 - decision-making processes
 - social norms & customs
 - gender, caste, class
 - language

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Policies, Institutions & Processes

Slide 13 Sustainable Livelihoods Framework

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Livelihood Strategies

Combining:

- the assets they can access

Taking account of:

- the vulnerability context

Supported or obstructed by:

- policies, institutions and processes.

.....leading to

Slide 14 Sustainable Livelihoods Framework

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Livelihood Outcomes

Poverty - a "poor" livelihood outcome:

- based on a fragile or unbalanced set of livelihood assets
- unable to sustain to shocks, changes or trends
- not supported, or actively obstructed by policies, institutions and processes that do not allow assets to be used as they might
- livelihood options combined in a "bad" or unsustainable strategy

Slide 15 Sustainable Livelihoods Framework

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The Sustainable Livelihoods Framework

Slide 16 Sustainable Livelihoods Framework

RELPA Program Objectives are to:

1. Increase household incomes and economic resiliency of the populations living in the pastoral regions of the Greater Manderia Triangle,
2. Reduce the requirements for emergency assistance
3. Set the conditions

Annex 6

The RELPA Program Objectives are to:

1. Increase household incomes and economic resiliency of the populations living in the pastoral regions of the Greater Manderia Triangle,
2. Reduce the requirements for emergency assistance,
3. Set the conditions by which the pastoral areas of the Horn of Africa can participate in a broader process of social and economic development, and
4. Support COMESA in managing a policy and investment process in the region, with emphasis upon vulnerable pastoral areas.

RELPA Result Areas	COMESA CAADP	ELMT/DLR/ELSE	PACAPS--Pastoral Areas Coordination, Analysis and Policy Support	RCPM -- Regional Conflict Prevention & Mitigation
Expected RELPA Program Results. Increase the self-reliance of the populations in pastoral areas and engagement of governments in the target area to reduce vulnerability to shocks, and build on and work with the COMESA Comprehensive African Agricultural Development Program (CAADP).	CAADP priority areas of investment. Pillar 1. Extending the area under sustainable land management and reliable water control systems; Pillar 2. Improving rural infrastructure and trade related capacity for market access; Pillar 3. Increasing food supplies and reducing hunger; and Pillar 4. Enhancing agricultural research technology dissemination and adoption	Goal: Increased self-reliance and resiliency of the population through improved livelihoods in drought-prone areas of the Manderia Triangle	Overall Goal: Support CAADP Pillar 3: • Hunger reduction, food security, nutrition and safety nets for vulnerable people • Food emergency management systems • Tackling chronic food insecurity of pastoral areas	Purpose: To strengthen the effectiveness of conflict-sensitive approaches used in the targeting and delivery of humanitarian and sustainable livelihoods assistance in the Manderia Triangle
A coherent, coordinated, mutually reinforcing and complementary RELPA program among all its components	[COMESA Livestock Trade Advisor sits in PACAPS]	[Regional Coordination Unit and Technical Working Groups]	SO 1: Strong technical coordination of RELPA activities to enable effective developmental programming, effective early response in the event of crises and systematic assessments to inform regional pastoral food security policy	Task 4: Provide opportunities for joint planning and implementation to ensure geographic and sectoral coverage.
Increased leadership role of COMESA in implementing Pillar 3 of CAADP and effectively engaged in pastoralism and livestock sector policy issues	1. Regional and national implementation plans agreed with national governments and donors, through CAADP process coordinated by COMESA.	SO 1: To reduce the requirements for emergency assistance of populations living in pastoral areas in the event of a livelihood shock	SO 4: Improved capacity of COMESA to lead the coordination of Pastoral areas initiatives in the Horn of Africa region SO 5. Improved capacity of COMESA to lead regional harmonization of national livestock trade policies and protocols, with emphasis on international standards related to animal health in pastoral areas.	

<p>A policy framework for addressing pastoralism issues at the national and regional level will be advanced</p> <p>Enhanced local, national, regional and international policies beneficial to pastoral areas</p>	<p>2. Priorities for improved livestock and pastoral policies and improvements included in national plans, with regional endorsement of CAADP.</p> <p>3. Effective liaison with IGAD and other African organizations to clarify mutual roles and responsibilities, and inform Councils of Ministers and other high-level regional fora</p>		<p>[PACAPS Senior Pastoralism Advisor is based at COMESA Secretariat]</p>	
<p>Reduced gap between emergency relief and development assistance, but not to focus on poorest of poor</p>		<p>IR1. Livestock based livelihoods protected in the event of a drought-triggered emergency.</p>	<p>Project Program Area 2: Regional early warning/early response (Objective 3)</p> <p>SO 3. Improved EW/ER analytical approaches introduced and tested at community and organizational levels, and used to inform future planning and institutionalization of a regional Livelihoods Monitoring and Response facility</p>	

<p>Viable pastoralist and alternative livelihoods established #</p> <p>Livelihoods options enhanced which reduce vulnerability and destitution in pastoral regions #</p>		<p>IR4. Livelihoods enhanced by strengthened alternative, complementary and enhanced income sources.</p> <p>SO 2 : To increase household incomes and economic resiliency of populations living in pastoral areas;</p>		
<p>Improved livestock production and marketing:</p>		<p>IR2. Livelihoods enhanced by improved livestock production, health, and marketing.</p>	<p>SO 2: Strengthened cross-border animal health service delivery, disease surveillance and epizootic disease contingency plans in the Mendera Triangle</p>	
<p>Improved natural resource management in pilot areas of the pastoral landscape</p>		<p>IR3. Natural resource management enhanced.</p> <p>IR1. Livestock based livelihoods protected in the event of a drought-triggered emergency.</p>		
<p>Strengthened civil governance and conflict mitigation</p> <p>Enhanced capacity on the part of implementing partners and the communities worked with to prevent and mitigate resource-based conflicts;</p> <p>Enhanced capacity of target population to advocate for an enabling economic and social environment at the local, national and regional levels, and among regional organizations;</p>		<p>IR6. Pastoral area "voice" in dryland policy formulation and implementation strengthened at all levels.</p> <p>IR5. Strengthened capacity of organizations and systems in peace building, civil governance & conflict mitigation.</p> <p>SO 3: To strengthen conditions for pastoralists to participate in broader social and economic development processes.</p>	<p>SO 6: Ensure coordination of RELPA conflict prevention and mitigation activities with other RELPA initiatives at field and policy levels</p>	<p>Task 1: conduct Conflict Prevention, Mitigation and Response training and skill building in conflict sensitive service delivery for RELPA implementing partners, insuring organizations' understanding of links between peace and sustainable livelihoods</p> <p>Task 2: Convene RELPA partners from the three countries (Kenya, Ethiopia and Somalia) to build a network working in the Mendera Triangle for information sharing, lessons learned and best practices in conflict sensitive service delivery</p> <p>Task 3: Strengthen partnerships between RELPA partners and existing peace committees/local governance structures</p>
<p>Synchrony, coordination and collaboration with pertinent bilateral USAID programs in the region advanced</p> <p>Synergies with national and multi-lateral investments in the region promoted</p> <p>A broader base of donor investors leveraged</p>				

Footnotes

-- a distinction should be made between alternative livelihoods strategies (e.g., exit, agropastoralism options), complementary livelihood strategies (e.g., appropriate crop production, small-scale agriculture, marketing and trading, and/or services, sustainable charcoal production, natural resource based enterprise, handicrafts, etc.) and enhanced (livestock-centered or not) livelihood strategies (i.e. market integration, dairy products, value-addition, microfinance, etc.).

Annex 7

To: RELPA Coordination Meeting Attendees

DATE for March 3, 2008

Cc: PACAPS files

From: Kathy Wachala, PACAPS Ops Mgr

Re: Website Hosting

Possible websites for hosting RELPA information:

1. DEPHA
2. IUCN/WISP
3. Eldis

DEPHA: Been in contact with Mr. Jess Grunblatt, Project manager at DEPHA. DEPHA would be interested in hosting our information. As Mr. Grunblatt explains, it is a mandate of DEPHA to provide access to data relevant to the Humanitarian/Development community in the Horn of Africa.

Although their traditional focus has been GIA products, they are discussing prospects of developing capacity for document services. This would therefore service a group such as ours that generates relevant information, but has a finite operational life.

He did mention a fee for the hosting (2000USD/annum) but in a clarification question, he noted that as a 'repository' of information, the only charge would be for recoup some costs building a web site for us while you are operating and updating/maintaining the site through project life. This assumes that we'd want their web site for public dissemination. They do not have a cost structure for such a venture (nor do they sound like they've done it yet), so he says they're "flexible on costs and these are just estimates assuming there was significant effort and some map making".

IUCN: Been in contact with Mr. Jonathan Davies, Global Coordinator for IUCN/WISP. He is going to chat with his communications officer about this possibility since it raises questions about site structure and how to accommodate for additional information from an outside source.

He's amenable to the prospect, but was hoping to then open this to all pastoralism information, which would therefore volumize their capacity needs and require more supervision on the content, etc. I think it's ideal if we can give provisions on what exactly we're looking to do (estimate volume for our work) so he can have tangible information with which to work

Eldis: still have not heard. Emailed and phoned, and do not have a direct contact yet as they are discussing within the team who can assist us with this request. Do seem interested, but no concrete information has been exchanged between us.

Annex 8

Program Objective	Program Element	Indicator	Change
3 Investing in People	3.1.7 Family Planning and Reproductive Health	Ratio of mission funding to core funding in centrally-managed mechanisms designed to support the field	Added
3 Investing in People	3.1.7 Family Planning and Reproductive Health	USG-assisted facilities' provider staff with a written performance appraisal	
3 Investing in People	3.1.7 Family Planning and Reproductive Health	Value of pharmaceuticals and health commodities purchased by USG-assisted governmental entities through competitive tenders	
3 Investing in People	3.1.8 Water Supply and Sanitation	Amount of Private Financing Mobilized with a DCA Guarantee	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of baseline or feasibility studies	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of evaluations	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of hours per day that households in USG assisted programs have potable water services	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of information gathering or research activities	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of instances of interventions being introduced or expanded in countries (functional/pillar bureau use only)	Added
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of institutions with improved Management Information Systems, as a result of USG Assistance	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of local organizations provided with technical assistance for strategic information activities (do not use)	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of mission buy-ins into centrally designed or managed mechanisms for program implementation in clean water and sanitation services	Deleted
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of missions accessing centrally-designed or managed mechanisms using their own funding	Added
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of monitoring plans	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of operations and maintenance costs for water supply and sanitation services covered through customer charges in USG-assisted target areas	Added
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of people in target areas with access to improved drinking water supply as a result of USG assistance	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of people in target areas with access to improved sanitation facilities as a result of USG assistance	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of people trained in monitoring and evaluation	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of people trained in other strategic information management	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of people trained in research with USG assistance	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of sector assessments	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of special studies	
3 Investing in People	3.1.8 Water Supply and Sanitation	Number of technologies under development	Added
3 Investing in People	3.1.8 Water Supply and Sanitation	Person-days of technical support provided to Missions through TDYs	Added
3 Investing in People	3.1.8 Water Supply and Sanitation	Ratio of mission funding to core funding in centrally-managed mechanisms designed to support the field	Added
3 Investing in People	3.2.1 Basic Education	Amount of Private Financing Mobilized with a DCA Guarantee	
3 Investing in People	3.2.1 Basic Education	Does your program support education systems/policy reform? If yes, please describe the contributions of your program, including progress against any mission-level outcome or impact indicators.	
3 Investing in People	3.2.1 Basic Education	Number of administrators and officials trained	

Program Objective	Program Element	Indicator	Change
3 Investing in People	3.2.1 Basic Education	Number of baseline or feasibility studies	
3 Investing in People	3.2.1 Basic Education	Number of classrooms constructed with USG assistance	
3 Investing in People	3.2.1 Basic Education	Number of classrooms repaired with USG assistance	
3 Investing in People	3.2.1 Basic Education	Number of evaluations	
3 Investing in People	3.2.1 Basic Education	Number of information gathering or research activities	
3 Investing in People	3.2.1 Basic Education	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	
3 Investing in People	3.2.1 Basic Education	Number of institutions with improved Management Information Systems, as a result of USG Assistance	
3 Investing in People	3.2.1 Basic Education	Number of laws, policies, regulations, or guidelines developed or modified to improve equitable access to or the quality of education services	
3 Investing in People	3.2.1 Basic Education	Number of learners enrolled in USG-supported pre-primary schools or equivalent non-school-based settings	
3 Investing in People	3.2.1 Basic Education	Number of learners enrolled in USG-supported primary schools or equivalent non-school-based settings	
3 Investing in People	3.2.1 Basic Education	Number of learners enrolled in USG-supported secondary schools or equivalent non-schoolbased settings	
3 Investing in People	3.2.1 Basic Education	Number of local organizations provided with technical assistance for strategic information activities	
3 Investing in People	3.2.1 Basic Education	Number of monitoring plans	
3 Investing in People	3.2.1 Basic Education	Number of Parent-Teacher Association or similar 'school' governance structures supported	
3 Investing in People	3.2.1 Basic Education	Number of people trained in monitoring and evaluation	
3 Investing in People	3.2.1 Basic Education	Number of people trained in operational research	
3 Investing in People	3.2.1 Basic Education	Number of people trained in other strategic information management	
3 Investing in People	3.2.1 Basic Education	Number of sector assessments	
3 Investing in People	3.2.1 Basic Education	Number of special studies	
3 Investing in People	3.2.1 Basic Education	Number of teachers/educators trained with USG support	
3 Investing in People	3.2.1 Basic Education	Number of textbooks and other teaching and learning materials provided with USG assistance	
3 Investing in People	3.2.2 Higher Education	Number of baseline or feasibility studies	
3 Investing in People	3.2.2 Higher Education	Number of evaluations	
3 Investing in People	3.2.2 Higher Education	Number of higher education partnerships between US and host country higher education institutions that address regional, national, and/or local development needs	
3 Investing in People	3.2.2 Higher Education	Number of host-country individuals completing USG-funded exchange programs conducted through higher education institutions	
3 Investing in People	3.2.2 Higher Education	Number of host-country individuals receiving USG-funded scholarships to attend higher education institutions	
3 Investing in People	3.2.2 Higher Education	Number of host-country individuals trained as a result of USG investments involving higher education institutions	
3 Investing in People	3.2.2 Higher Education	Number of host-country institutions with increased management or institutional capacity as a result of USG investments involving higher education institutions	
3 Investing in People	3.2.2 Higher Education	Number of information gathering or research activities	

Program Objective	Program Element	Indicator	Change
3 Investing in People	3.2.2 Higher Education	Number of institutions with improved Management Information Systems, as a result of USG Assistance	
3 Investing in People	3.2.2 Higher Education	Number of local organizations provided with technical assistance for strategic information activities	
3 Investing in People	3.2.2 Higher Education	Number of monitoring plans	
3 Investing in People	3.2.2 Higher Education	Number of people trained in monitoring and evaluation	
3 Investing in People	3.2.2 Higher Education	Number of people trained in operational research	
3 Investing in People	3.2.2 Higher Education	Number of people trained in other strategic information management	
3 Investing in People	3.2.2 Higher Education	Number of sector assessments	
3 Investing in People	3.2.2 Higher Education	Number of special studies	
3 Investing in People	3.2.2 Higher Education	Number of USG-assisted higher education institutions' activities that address regional, national, and local development needs	
3 Investing in People	3.2.2 Higher Education	Number of USG-assisted host-country policy development and reform activities utilizing host-country higher education institutions	
3 Investing in People	3.2.2 Higher Education	Number of USG-funded scholarship and exchange programs conducted through higher education institutions	
3 Investing in People	3.2.2 Higher Education	Number of USG-supported organizational improvements that strengthen the institutional capacity of host-country higher education institutions	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of baseline or feasibility studies	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of evaluations	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of information gathering or research activities	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of institutions with improved Management Information Systems, as a result of USG Assistance	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of local organizations provided with technical assistance for strategic information activities	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of monitoring plans	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of nationwide poverty/vulnerability mapping efforts being supported	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of people trained in monitoring and evaluation	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of people trained in operational research	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of people trained in other strategic information management	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of sector assessments	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of social protection policy reforms drafted, adopted or implemented with USG support	
3 Investing in People	3.3.1 Policies, Regulations, and Systems	Number of special studies	
3 Investing in People	3.3.2 Social Services	Number of baseline or feasibility studies	
3 Investing in People	3.3.2 Social Services	Number of evaluations	
3 Investing in People	3.3.2 Social Services	Number of information gathering or research activities	
3 Investing in People	3.3.2 Social Services	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	

Program Objective	Program Element	Indicator	Change
3 Investing in People	3.3.2 Social Services	Number of people benefiting from USG-supported social services	
3 Investing in People	3.3.2 Social Services	Number of people trained in monitoring and evaluation	
3 Investing in People	3.3.2 Social Services	Number of people trained in operational research	
3 Investing in People	3.3.2 Social Services	Number of people trained in other strategic information management	
3 Investing in People	3.3.2 Social Services	Number of sector assessments	
3 Investing in People	3.3.2 Social Services	Number of service providers trained who serve vulnerable persons	
3 Investing in People	3.3.2 Social Services	Number of special studies	
3 Investing in People	3.3.2 Social Services	Number of USG-assisted organizations and/or service delivery systems strengthened that serve vulnerable populations	
3 Investing in People	3.3.3 Social Assistance	Average number of months that households benefiting from USG-supported social assistance have enough food	
3 Investing in People	3.3.3 Social Assistance	Number of baseline or feasibility studies	
3 Investing in People	3.3.3 Social Assistance	Number of evaluations	
3 Investing in People	3.3.3 Social Assistance	Number of information gathering or research activities	
3 Investing in People	3.3.3 Social Assistance	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	
3 Investing in People	3.3.3 Social Assistance	Number of institutions with improved Management Information Systems, as a result of USG Assistance	
3 Investing in People	3.3.3 Social Assistance	Number of local organizations provided with technical assistance for strategic information activities	
3 Investing in People	3.3.3 Social Assistance	Number of monitoring plans	
3 Investing in People	3.3.3 Social Assistance	Number of people benefiting from USG-supported social assistance programming	
3 Investing in People	3.3.3 Social Assistance	Number of people trained in monitoring and evaluation	
3 Investing in People	3.3.3 Social Assistance	Number of people trained in operational research	
3 Investing in People	3.3.3 Social Assistance	Number of people trained in other strategic information management	
3 Investing in People	3.3.3 Social Assistance	Number of sector assessments	
3 Investing in People	3.3.3 Social Assistance	Number of special studies	
3 Investing in People	3.3.3 Social Assistance	Number of USG social assistance beneficiaries participating in productive safety nets	
3 Investing in People	3.3.3 Social Assistance	Percent of total eligible persons receiving assistance through USG-supported social assistance programming	
3 Investing in People	3.3.3 Social Assistance	Percent of USG social assistance beneficiaries participating in productive safety nets	
4 Economic Growth	4.1.1 Fiscal policy	Number of key items of revenue policy work product prepared by the Fiscal Policy Unit	Deleted
4 Economic Growth	4.1.1 Fiscal policy	Number of key personnel in fiscal policy and fiscal administration trained with USG assistance	
4 Economic Growth	4.1.1 Fiscal policy	Number of policies/regulations/administrative procedures analyzed as a result of USG assistance	Added
4 Economic Growth	4.1.1 Fiscal policy	Number of policy reforms /regulations/administrative procedures drafted and presented for public/stakeholder consultation as a result of USG assistance	Added
4 Economic Growth	4.1.1 Fiscal policy	Number of policy reforms /regulations/administrative procedures for which implementation has begun with USG assistance	Added
4 Economic Growth	4.1.1 Fiscal policy	Number of policy reforms /regulations/administrative procedures presented for legislation/decrees as a result of USG assistance	Added

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.1.1 Fiscal policy	Percentage of necessary preconditions for a successful Fiscal Policy Unit (FPU) established through USG assistance	Changed
4 Economic Growth	4.1.2 Monetary policy	Number of key transparency procedures in place for the auction of domestic government and central bank securities	Deleted
4 Economic Growth	4.1.2 Monetary policy	Number of key transparency procedures in place for the foreign exchange auction	Deleted
4 Economic Growth	4.1.2 Monetary policy	Number of monetary policy legislative/regulatory actions taken with USG assistance	Deleted
4 Economic Growth	4.1.2 Monetary policy	Number of policies/regulations/administrative procedures analyzed as a result of USG assistance	Added
4 Economic Growth	4.1.2 Monetary policy	Number of policy reforms /regulations/administrative procedures drafted and presented for public/stakeholder consultation as a result of USG assistance	Added
4 Economic Growth	4.1.2 Monetary policy	Number of policy reforms /regulations/administrative procedures presented for legislation/decree as a result of USG assistance	Added
4 Economic Growth	4.1.2 Monetary policy	Number of policy reforms/regulations/administrative procedures for which implementation has begun with USG assistance	Added
4 Economic Growth	4.1.2 Monetary policy	Number of policy reforms/regulations/administrative procedures prepared with USG assistance passed/approved	Added
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of baseline or feasibility studies	
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of evaluations	
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of information gathering or research activities	
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of monitoring plans	
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of people trained in operational research	Deleted
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of sector assessments	
4 Economic Growth	4.1.3 Program Design and Learning (Macro Econ)	Number of special studies	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of consultative processes with private sector as a result of USG assistance	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of customs harmonization procedures implemented in accordance with internationally accepted standards as a result of USG assistance	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of investment measures made consistent with international investment agreements as a result of USG assistance	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of legal, regulatory, or institutional actions (not mentioned above) taken to improve implementation or compliance with international trade and investment agreements due to support from USG-assisted organizations	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of participants in trade and investment environment trainings	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of public and private sector standards-setting bodies that have adopted internationally accepted guidelines for standards setting as a result of USG assistance	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of Trade and Investment Environment diagnostics conducted	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Number of USG supported training events held that related to improving the trade and investment environment	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Reduction in the cost to trade goods across borders as a result of U.S. assistance	Added

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Reduction in the number of days required to trade goods across borders as a result of U.S. assistance	Added
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Reduction in the number of procedures required to trade goods across borders as a result of U.S. assistance	Added
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	The number of new requests, offers, revised offers, or other formal text that are submitted by a host country as part of international trade talks attributable to USG assistance	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Total value of exports in targeted sectors in which firms are receiving direct USG assistance to increase their exports (delete, has been moved to area)	
4 Economic Growth	4.2.1 Trade and Investment Enabling Environment	Total value of imports in targeted sectors in which firms are receiving direct USG assistance to increase their imports (delete, has been moved to area)	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Amount of Private Financing Mobilized with a DCA Guarantee	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of Capacity-Building Service Providers receiving USG assistance	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of firms receiving capacity building assistance to export	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of firms receiving USG assistance that obtain certification with international quality control, environmental and other process voluntary standards or regulations	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of participants in USG supported trade and investment capacity building trainings	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of Trade and Investment capacity building diagnostics conducted	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of trade-related business associations that are at least 50 percent self-funded as a result of USG assistance	
4 Economic Growth	4.2.2 Trade and Investment Capacity	Number of USG supported training events on topics related to investment capacity building and improving trade	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of baseline or feasibility studies	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of evaluations	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of information gathering or research activities	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of monitoring plans	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of people trained in operational research	Deleted
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of sector assessments	
4 Economic Growth	4.2.3 Program Design and Learning (Trade)	Number of special studies	
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Has an automated off-site surveillance system been installed and made operational this year with USG assistance	
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Has the country adopted any new International Accounting Standards this year with USG assistance	
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Number of analysts trained in off-site surveillance with USG assistance	
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Number of financial sector supervisors trained with USG assistance	
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Number of financial sector training and/or certification programs established or supported that meet international standards	Changed

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Added
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Number of Internationally recognized Financial Sector Standards adopted as a result of USG assistance	Added
4 Economic Growth	4.3.1 Financial Sector Enabling Environment	Number of on-site examinations undertaken this year with USG assistance	
4 Economic Growth	4.3.2 Financial Services	Number of financial sector professionals trained on international standards this year with USG assistance	
4 Economic Growth	4.3.2 Financial Services	Number of material improvements in the infrastructure institutions that reduce market risks made this year with USG assistance	
4 Economic Growth	4.3.2 Financial Services	Number of USG supported special funds loans issued this year	
4 Economic Growth	4.3.2 Financial Services	Value of the USG supported special funds loans issued this year	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of baseline or feasibility studies	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of evaluations	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of information gathering or research activities	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of monitoring plans	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of people trained in operational research	Deleted
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of sector assessments	
4 Economic Growth	4.3.3 Program Design and Learning (Financial Sector)	Number of special studies	
4 Economic Growth	4.4.1 Modern Energy Services	Capacity constructed or rehabilitated as a result of USG assistance	
4 Economic Growth	4.4.1 Modern Energy Services	Energy saved as a result of USG assistance	
4 Economic Growth	4.4.1 Modern Energy Services	Legal separation of generation, transmission and distribution functions in the electricity sector established this year with USG assistance	
4 Economic Growth	4.4.1 Modern Energy Services	Number of energy agencies, regulatory bodies, utilities and civil society organizations undertaking capacity assessments as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Number of energy agencies, regulatory bodies, utilities and civil society organizations undertaking capacity strengthening as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Number of energy companies prepared and offered for privatization as a result of USG assistance	
4 Economic Growth	4.4.1 Modern Energy Services	Number of energy enterprises with improved business operations as a result of USG assistance	
4 Economic Growth	4.4.1 Modern Energy Services	Number of people receiving USG supported training in energy related business management systems	
4 Economic Growth	4.4.1 Modern Energy Services	Number of people receiving USG supported training in energy related policy and regulatory practices	
4 Economic Growth	4.4.1 Modern Energy Services	Number of people receiving USG supported training in technical energy fields	
4 Economic Growth	4.4.1 Modern Energy Services	Number of people with increased access to modern energy services as a result of USG	

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.4.1 Modern Energy Services	Number of policy reforms/regulations/administrative procedures analyzed to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Number of policy reforms/regulations/administrative procedures drafted and presented for public/stakeholder consultation to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Number of policy reforms/regulations/administrative procedures for which implementation has begun to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Number of policy reforms/regulations/administrative procedures passed/approved to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Number of utilities with improved billing and collection systems and practices as a result of USG assistance	Added
4 Economic Growth	4.4.1 Modern Energy Services	Quantity of greenhouse gas emissions, measured in metric tons CO2 equivalent, reduced or sequestered as a result of USG assistance in energy, industry, urban, and/or transport sectors.	Added
4 Economic Growth	4.4.1 Modern Energy Services	Total public and private dollars leveraged by USG for energy infrastructure projects	
4 Economic Growth	4.4.2 Communications Services	Average decrease in cost to final customer receiving cellular service after USG assistance	
4 Economic Growth	4.4.2 Communications Services	Average decrease in cost to final customer receiving internet service after USG assistance	
4 Economic Growth	4.4.2 Communications Services	Number of people with access to cellular service as a result of USG assistance	
4 Economic Growth	4.4.2 Communications Services	Number of people with access to internet service as a result of USG assistance	
4 Economic Growth	4.4.2 Communications Services	Number of policy reforms /regulations/administrative procedures drafted and presented for public/stakeholder consultation as a result of USG assistance	Added
4 Economic Growth	4.4.2 Communications Services	Number of policy reforms /regulations/administrative procedures presented for legislation/decreed as a result of USG assistance	Added
4 Economic Growth	4.4.2 Communications Services	Number of policy reforms/regulations/administrative procedures analyzed to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.2 Communications Services	Number of policy reforms/regulations/administrative procedures for which implementation has begun to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.2 Communications Services	Number of policy reforms/regulations/administrative procedures passed/approved to enhance sector governance and/or facilitate private sector participation and competitive markets as a result of USG assistance	Added
4 Economic Growth	4.4.2 Communications Services	Number of private sector internet service providers established as a result of USG assistance	
4 Economic Growth	4.4.2 Communications Services	Number of public institutions with access to telecommunication services as a result of USG assistance	
4 Economic Growth	4.4.2 Communications Services	Number of telecommunications agencies, regulatory bodies and utilities undergoing capacity assessments as a result of USG assistance	Added
4 Economic Growth	4.4.2 Communications Services	Number of telecommunications agencies, regulatory bodies and utilities undertaking capacity strengthening as a result of USG assistance	Added

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.4.2 Communications Services	Number of telecommunications utilities prepared and offered for privatization as a result of USG assistance	
4 Economic Growth	4.4.2 Communications Services	Total Public and private dollars leveraged by USG for communication infrastructure projects	
4 Economic Growth	4.4.3 Transport Services	Fatalities per 100 million km*vehicle on roads constructed, repaired on maintained as a result of USG assistance	Added
4 Economic Growth	4.4.3 Transport Services	Has the government adopted improved transportation related polices or plans this year as a result of USG assistance	
4 Economic Growth	4.4.3 Transport Services	Kilometers of transportation infrastructure constructed or repaired through USG assistance	
4 Economic Growth	4.4.3 Transport Services	Km of roads designed properly, as a result of USG assistance, using the World Bank Highway Design and Management program-4	Added
4 Economic Growth	4.4.3 Transport Services	Km of roads maintained properly at the rate of \$ per km, as a result of USG assistance	Added
4 Economic Growth	4.4.3 Transport Services	Number of local contractors capable to deliver \$2 M road construction or maintenance services per annum, as a result of USG support	Added
4 Economic Growth	4.4.3 Transport Services	Number of people benefiting from USG sponsored transportation infrastructure projects	
4 Economic Growth	4.4.3 Transport Services	Number of people receiving USG supported training in transportation management systems	
4 Economic Growth	4.4.3 Transport Services	Number of people receiving USG supported training in transportation related policy and regulatory practices	
4 Economic Growth	4.4.3 Transport Services	Number of people receiving USG supported training in transportation technical fields	
4 Economic Growth	4.4.3 Transport Services	Number of private institutions benefiting from USG sponsored transportation infrastructure projects	
4 Economic Growth	4.4.3 Transport Services	Total public and private dollars leveraged with USG support for transportation infrastructure projects	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of baseline or feasibility studies	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of evaluations	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of information gathering or research activities	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of monitoring plans	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of people trained in operational research	Deleted
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of sector assessments	
4 Economic Growth	4.4.4 Program Design and Learning (Infrastructure)	Number of special studies	
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of individuals who have received USG supported long term agricultural enabling environment training	
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of individuals who have received USG supported short-term agricultural enabling environment training	

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of institution/organization assessments presented for consultation as a result of USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of institutions/organizations making significant improvements based on recommendations made via USG supported assessment	Deleted
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of institutions/organizations mature/viable in the competency areas strengthened as a result of USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of institutions/organizations undergoing capacity/competency assessments as a result of USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of institutions/organizations undertaking capacity/competency strengthening as a result of USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policies/regulations/administrative procedures analyzed as a result of USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policy reforms analyzed with USG assistance	Deleted
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policy reforms presented for legislation/decrees as a result of USG assistance	Deleted
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policy reforms/regulations/administrative procedures drafted and presented for public/stakeholder consultation as a result of USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policy reforms/regulations/administrative procedures passed for which implementation has begun with USG assistance	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policy reforms/regulations/administrative procedures prepared with USG assistance passed/approved	Added
4 Economic Growth	4.5.1 Agricultural Enabling Environment	Number of policy reforms/regulations/administrative procedures presented for legislation/decrees as a result of USG assistance	Added
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Amount of Private Financing Mobilized with a DCA Guarantee	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of additional hectares under improved technologies or management practices as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of additional surveillance and/or control systems in place for agricultural threats (biological and environmental) as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of agriculture-related firms benefiting directly from USG supported interventions	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of farmers, processors, and others who have adopted new technologies or management practices as a result of USG assistance	Added
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of individuals who have received USG supported long term agricultural sector productivity training	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of individuals who have received USG supported short term agricultural sector productivity training	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of new technologies or management practices made available for transfer as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of new technologies or management practices under research as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of producers organizations, water users associations, trade and business associations, and community-based organizations (CBOs) receiving USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of public-private partnerships formed as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of rural households benefiting directly from USG interventions	

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of vulnerable households benefiting directly from USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of women's organizations/associations assisted as a result of USG interventions	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Number of women's organizations/associations assisted as a result of USG supported interventions	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Percent change in value of international exports of targeted agricultural commodities as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Percent change in value of intra-regional exports of targeted agricultural commodities as a result of USG assistance	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Percent change in value of purchases from smallholders of targeted commodities	
4 Economic Growth	4.5.2 Agricultural Sector Productivity	Percent change in value of purchases from smallholders of targeted commodities as a result of USG assistance	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of baseline or feasibility studies	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of evaluations	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of information gathering or research activities	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of monitoring plans	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of people trained in operational research	Deleted
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of sector assessments	
4 Economic Growth	4.5.3 Program Design and Learning (Agriculture)	Number of special studies	
4 Economic Growth	4.6.1 Business Enabling Environment	Number of alternative dispute resolution mechanisms put in place as a result of USG assistance	
4 Economic Growth	4.6.1 Business Enabling Environment	Number of institutions/organization assessments presented for consultation as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of institutions/organizations mature/viable in the competency areas strengthened as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of institutions/organizations undergoing capacity/competency assessments as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of institutions/organizations undertaking capacity/competency strengthening as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of international labor organization conventions ratified as a result of USG support	
4 Economic Growth	4.6.1 Business Enabling Environment	Number of municipalities receiving USG assistance with regulatory/ administrative simplification	
4 Economic Growth	4.6.1 Business Enabling Environment	Number of the 11 core commercial laws analyzed as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of the 11 core commercial laws drafted and presented for public/stakeholder consultation as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of the 11 core commercial laws passed for which implementation has begun with USG assistance	Added

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.6.1 Business Enabling Environment	Number of the 11 core commercial laws prepared with USG assistance passed/approved	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of the 11 core commercial laws presented for legislation/decreed as a result of USG assistance	Added
4 Economic Growth	4.6.1 Business Enabling Environment	Number of the 11 core commercial laws put into place with USG assistance	Deleted
4 Economic Growth	4.6.2 Private Sector Productivity	Amount of Private Financing Mobilized with a DCA Guarantee	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of business associations and trade unions that are at least 50 percent self-funded as a result of USG assistance	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of firms receiving USG assistance to invest in improved technologies	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of firms receiving USG assistance to improve their management practices	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of new members in private business associations as a result of USG assistance	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of public-private dialogue mechanisms utilized as a result of USG assistance	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of SMEs receiving USG assistance to access bank loans or private equity	
4 Economic Growth	4.6.2 Private Sector Productivity	Number of SMEs that successfully accessed bank loans or private equity as a result of USG assistance	
4 Economic Growth	4.6.3 Workforce Development	Number of new or improved workforce development policies drafted through USG assistance	
4 Economic Growth	4.6.3 Workforce Development	Number of people gaining employment or more remunerative employment as a result of participation in USG-funded workforce development programs	
4 Economic Growth	4.6.3 Workforce Development	Number of people transitioning to further education and training as a result of participation in USG-funded workforce development programs	
4 Economic Growth	4.6.3 Workforce Development	Number of persons completing USG-funded workforce development programs	
4 Economic Growth	4.6.3 Workforce Development	Number of persons participating in USG-funded workforce development programs	
4 Economic Growth	4.6.3 Workforce Development	Number of workforce development initiatives created through USG assisted public-private partnerships	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of baseline or feasibility studies	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of evaluations	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of information gathering or research activities	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of monitoring plans	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of people trained in operational research	Deleted
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of sector assessments	
4 Economic Growth	4.6.4 Program Design and Learning (Private Sector)	Number of special studies	
4 Economic Growth	4.7.1 Inclusive Financial Markets	Amount of Private Financing Mobilized with a DCA Guarantee	
4 Economic Growth	4.7.1 Inclusive Financial Markets	Number of borrowers from USG-assisted microfinance institutions	Added

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.7.1 Inclusive Financial Markets	Number of microfinance institutions supported by USG financial or technical assistance	
4 Economic Growth	4.7.1 Inclusive Financial Markets	Percent of USG-assisted microfinance institutions that have reached financial sustainability	
4 Economic Growth	4.7.1 Inclusive Financial Markets	Percent of USG-assisted microfinance institutions that have reached operational sustainability	
4 Economic Growth	4.7.1 Inclusive Financial Markets	Total savings deposits held by USG-assisted microfinance institutions	
4 Economic Growth	4.7.1 Inclusive Financial Markets	Value Of Portfolio Outstanding Of USG Assisted Microfinance activities Held As Poverty Loans	Changed
4 Economic Growth	4.7.1 Inclusive Financial Markets	Value of portfolio outstanding of USG-assisted microfinance activities	Added
4 Economic Growth	4.7.2 Policy Environment for Micro and Small Enterprises	Number of improvements in laws and regulations affecting the access of poor households to financial services drafted with USG assistance	Added
4 Economic Growth	4.7.2 Policy Environment for Micro and Small Enterprises	Number of improvements in laws and regulations affecting the access of poor households to financial services enacted with USG assistance	Added
4 Economic Growth	4.7.2 Policy Environment for Micro and Small Enterprises	Number of improvements in laws and regulations affecting the operations of micro enterprises drafted with USG assistance	Changed
4 Economic Growth	4.7.2 Policy Environment for Micro and Small Enterprises	Number of improvements in laws and regulations affecting the registration of micro enterprises enacted with USG assistance	Changed
4 Economic Growth	4.7.2 Policy Environment for Micro and Small Enterprises	Number of procedures required to register a firm	
4 Economic Growth	4.7.3 Strengthen Microenterprise Productivity	Amount of Private Financing Mobilized with a DCA Guarantee	
4 Economic Growth	4.7.3 Strengthen Microenterprise Productivity	Number of micro enterprises participating in USG assisted value chains	
4 Economic Growth	4.7.3 Strengthen Microenterprise Productivity	Number of micro enterprises receiving business development services from USG assisted sources	
4 Economic Growth	4.7.3 Strengthen Microenterprise Productivity	Total number of micro enterprises receiving finance from participating firms in a USG assisted value chain	
4 Economic Growth	4.7.4 Inclusive Economic Law and Property Rights	Number of improvements in laws and regulations affecting property rights of the urban and rural poor enacted with USG assistance	Added
4 Economic Growth	4.7.4 Inclusive Economic Law and Property Rights	Number of obstacles to women's economic activities (due to legal discrimination) eliminated as a result of USG assistance	
4 Economic Growth	4.7.4 Inclusive Economic Law and Property Rights	Number of proposed improvements in laws and regulations affecting property rights of the urban and rural poor drafted with USG assistance	
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of baseline or feasibility studies	
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of evaluations	
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of information gathering or research activities	
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of monitoring plans	
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of people trained in operational research	Deleted
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of sector assessments	

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.7.5 Program Design and Learning (Econ Opportunity)	Number of special studies	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of hectares in areas of biological significance showing improved biophysical conditions as a result of USG assistance	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of hectares in areas of biological significance under improved management as a result of USG assistance	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of hectares of natural resources showing improved biophysical conditions as a result of USG assistance.	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of hectares under improved natural resource management as a result of USG assistance.	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of people receiving USG supported training in natural resources management and/or biodiversity conservation	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of people with increased economic benefits derived from sustainable natural resource management and conservation as a result of USG assistance.	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of policies, laws, agreements or regulations promoting sustainable natural resource management and conservation that are implemented as a result of USG assistance	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Number of USG-supported initiatives/mechanisms designed to reduce the potential for violent conflict over the control, exploitation, trade or protection of natural resources	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Percent of revenue generated from diamonds/timber/oil/gold/cotton transparently accounted for in the national budget	
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Quantity of greenhouse gas emissions, measured in metric tons of CO2 equivalent, reduced or sequestered as a result of USG assistance in natural resources management, agriculture, and/or biodiversity sectors	Added
4 Economic Growth	4.8.1 Natural Resources and Biodiversity	Value of revenue generated from diamonds/timber/oil/gold/cotton transparently accounted for in the national budget	
4 Economic Growth	4.8.2 Clean Productive Environment	Dollars saved from prevention, mitigation or reduction of pollution, including greenhouse gasses, as a result of USG assistance	Added
4 Economic Growth	4.8.2 Clean Productive Environment	Energy and materials savings due to improved practices as a percentage of overall country's consumption	
4 Economic Growth	4.8.2 Clean Productive Environment	Number of improved laws/policies/regulation/agreements related to pollution and urban environment drafted with USG assistance	
4 Economic Growth	4.8.2 Clean Productive Environment	Number of laws, policies, agreements or regulations addressing climate change proposed, adopted, or implemented as a result of USG assistance	Added
4 Economic Growth	4.8.2 Clean Productive Environment	Number of people receiving USG supported training in environmental law, enforcement, public participation, and cleaner production policies, strategies, skills, and techniques	
4 Economic Growth	4.8.2 Clean Productive Environment	Number of people receiving USG supported training in global climate change including framework convention on climate change, greenhouse gas inventories, mitigation, and adaptation analysis	
4 Economic Growth	4.8.2 Clean Productive Environment	Number of people with increased adaptive capacity to cope with impacts of climate variability and change as a result of USG assistance	
4 Economic Growth	4.8.2 Clean Productive Environment	Number of technologies and methodologies developed or tested for broad dissemination	Added
4 Economic Growth	4.8.2 Clean Productive Environment	Quantity of greenhouse gas emissions, measured in metric tons CO2 equivalent, reduced or sequestered as a result of USG assistance	Added
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of baseline or feasibility studies	

Program Objective	Program Element	Indicator	Change
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of evaluations	
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of information gathering or research activities	
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of monitoring plans	
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of people trained in monitoring and evaluation	
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of people trained in operational research	Deleted
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of people trained in other strategic information management	Deleted
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of sector assessments	
4 Economic Growth	4.8.3 Program Design and Learning (Environment)	Number of special studies	
5 Humanitarian Assistance	5.1.1 Protection and Solutions	Number of beneficiaries assisted by USG-supported protection and solutions activities (Bureau reported)	
5 Humanitarian Assistance	5.1.1 Protection and Solutions	Number of countries with effective registration capacity in refugee situations (Bureau reported)	
5 Humanitarian Assistance	5.1.1 Protection and Solutions	Percentage of NGO or other international organization projects that include activities to prevent and/or respond to gender-based violence (Bureau reported)	
5 Humanitarian Assistance	5.1.1 Protection and Solutions	Percentage of refugees admitted to the U.S. against the regional ceilings established by Presidential Determination (Bureau reported)	
5 Humanitarian Assistance	5.1.2 Assistance and Recovery	Percent of disaster-affected households provided with basic inputs for survival, recovery or restoration of productive capacity (Bureau reported)	
5 Humanitarian Assistance	5.1.2 Assistance and Recovery	Percentage of disasters declared within 72 hours (disaster declaration cable sent) (Bureau reported)	
5 Humanitarian Assistance	5.1.2 Assistance and Recovery	Percentage of planned emergency food aid beneficiaries reached (Bureau reported)	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of baseline or feasibility studies	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of evaluations	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of information gathering or research activities	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of institutions that have used USG-Assisted MIS System Information to inform administrative/management decisions	Deleted
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of institutions with improved Management Information Systems, as a result of USG Assistance	Deleted
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of local organizations provided with technical assistance for strategic information activities	Deleted
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of monitoring plans	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of people trained in monitoring and evaluation	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of people trained in operational research	Deleted
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of people trained in other strategic information management	Deleted
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of sector assessments	
5 Humanitarian Assistance	5.1.3 Program Design and Learning (Protection)	Number of special studies	
5 Humanitarian Assistance	5.2.1 Capacity Building, Preparedness, and Planning	Number of countries with early warning systems linked to a response system in place as a result of USG assistance	

		activities	
5 Humanitarian Assistance	5.2.3 Program Design and Learning (Disaster Readiness)	Number of monitoring plans	
5 Humanitarian Assistance	5.2.3 Program Design and Learning (Disaster Readiness)	Number of people trained in monitoring and evaluation	
5 Humanitarian Assistance	5.2.3 Program Design and Learning (Disaster Readiness)	Number of people trained in operational research	Deleted
5 Humanitarian Assistance	5.2.3 Program Design and Learning (Disaster Readiness)	Number of people trained in other strategic information management	Deleted
5 Humanitarian Assistance	5.2.3 Program Design and Learning (Disaster Readiness)	Number of sector assessments	
5 Humanitarian Assistance	5.2.3 Program Design and Learning (Disaster Readiness)	Number of special studies	

* Note: This is not a list of *unique* indicators. Many indicators are attributed to multiple program elements, and are there cou

Counts*

Changed: 23

Added: 149

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Deleted: 134

Unchanged: 729

With yellow highlights: all indicators used by EA REGI